

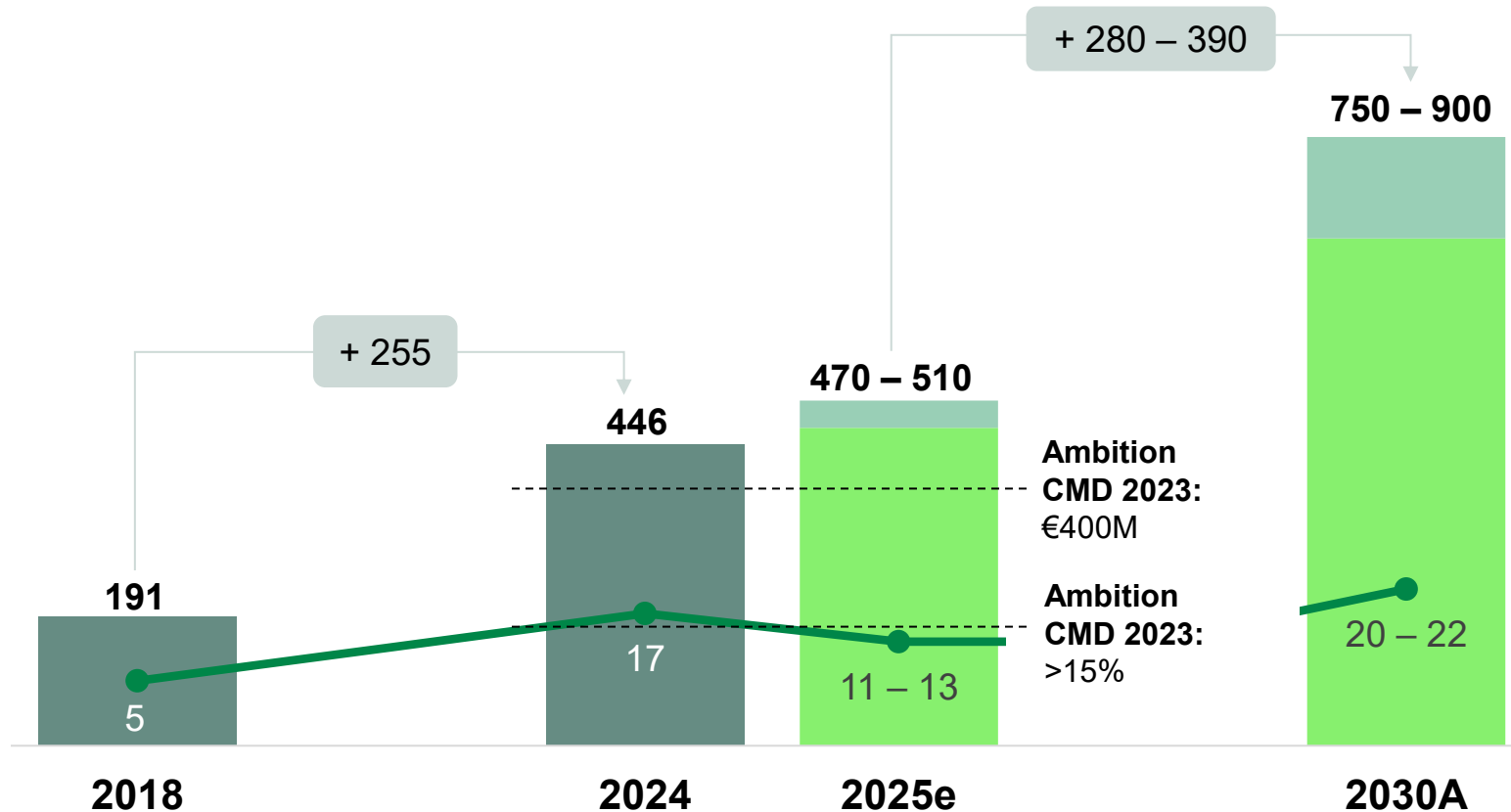
Summary & Ambition 2030

(Burkhardt Frick)



Previous long-term plan delivered early - strong growth and margin expansion ahead

Revenue [€M] & EBIT margin [%]



New Ambition 2030

750 – 900
Mio. € revenue

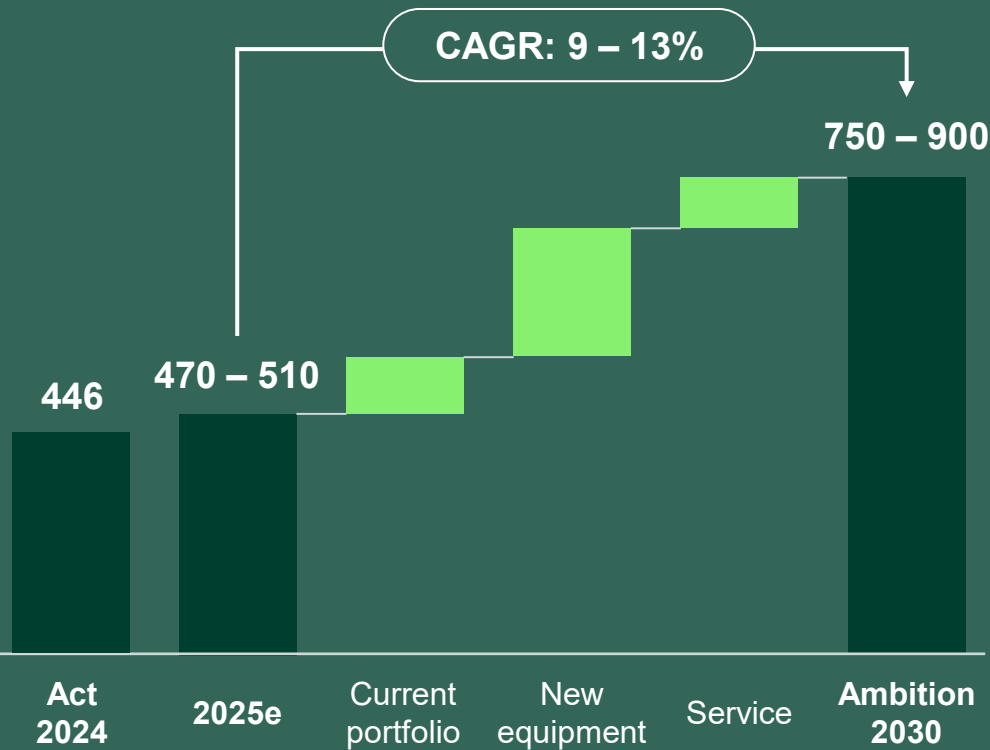
43 – 45
% GP margin

20 – 22
% EBIT margin

Growth based on strong evolving portfolio, new product introductions, and a strengthened service business



Revenue development (in €M)



Current portfolio – key revenue drivers:

- Photomask Equipment** Remain #1 in high-end segment and expand leadership into mid-end segment
- Temporary Bonding** Sustaining leadership – especially in the HBM market segment
- UV-Scanner** Expand footprint in Advanced Packaging, leveraging strong position at the #1 foundry

New equipment – key revenue drivers :

- Wafer Cleaning** Enter the Wafer cleaning market with an innovative, cost-efficient & green solution
- Hybrid Bonding** Entry into Advanced Logic and HBM market, enabled by excellent technological performance
- Inkjet Coating** Shaping Inkjet market – a cost-efficient Coating solution and enabler for Additive Manufacturing

Service – key revenue drivers:

Growing Service revenue share from 18% to 25%, with Service now a strategic business contributor

Growth path underpinned by AI-driven market tailwind and continued expansion into new segments

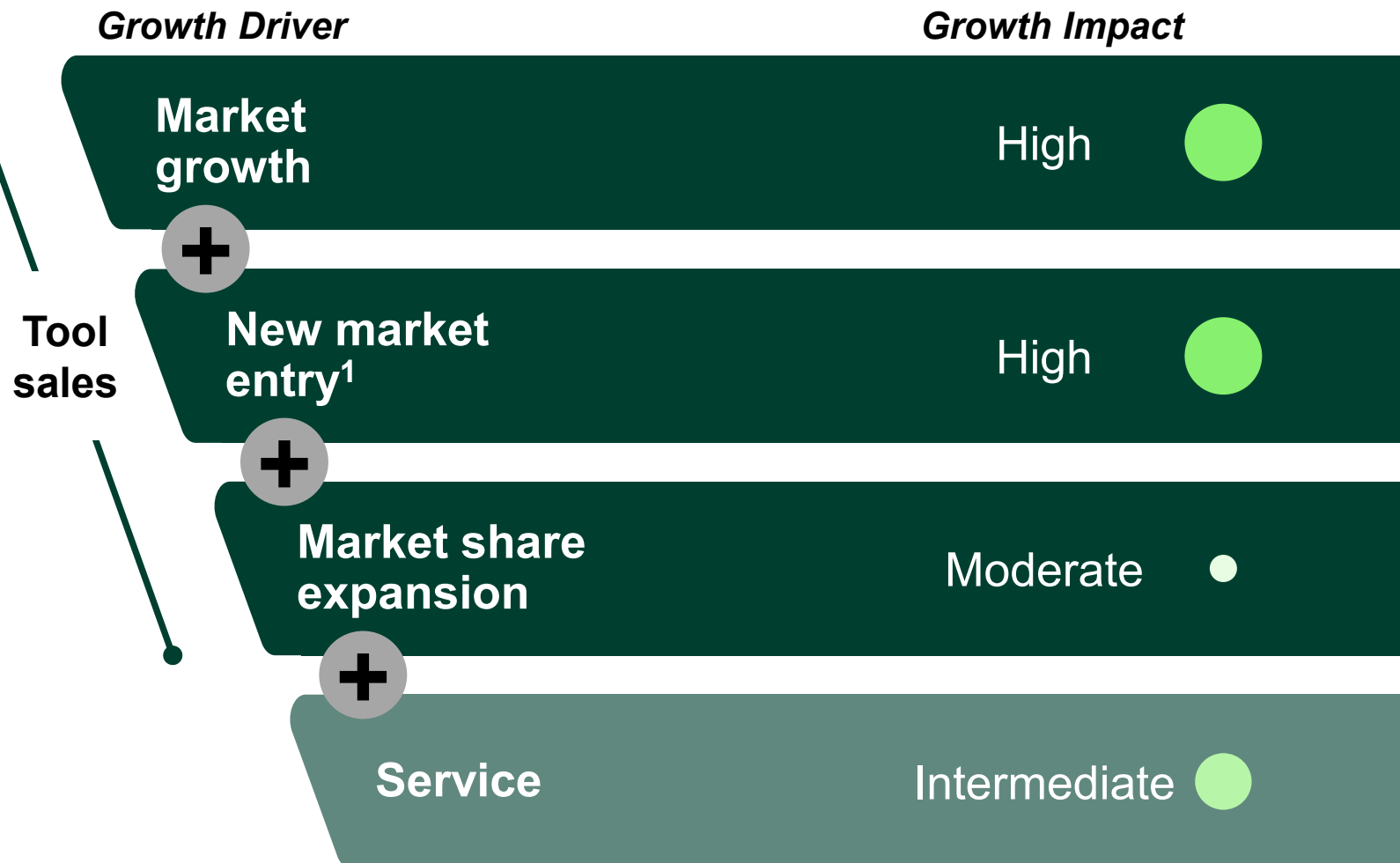


SUSS

2025 - 2030

9 – 13% sales
growth p.a.

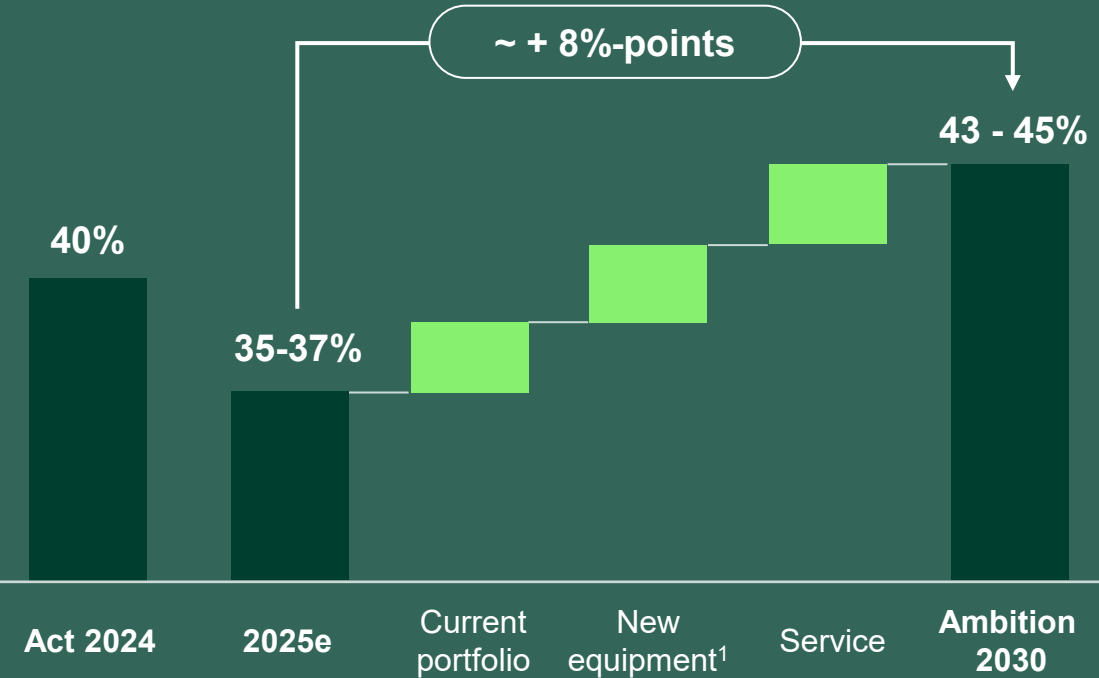
=



1) Wafer Cleaning & Hybrid Bonding

Balanced margin expansion driven by the existing portfolio, new equipment platforms, and service

Gross profit margin development (in %)



Current (evolving) portfolio:

- New modular & standardized product generations (e.g. new Mask Cleaner, UV-Scanner & Mask Aligner)
- Optimized production network & further improved capacity utilization

New equipment:

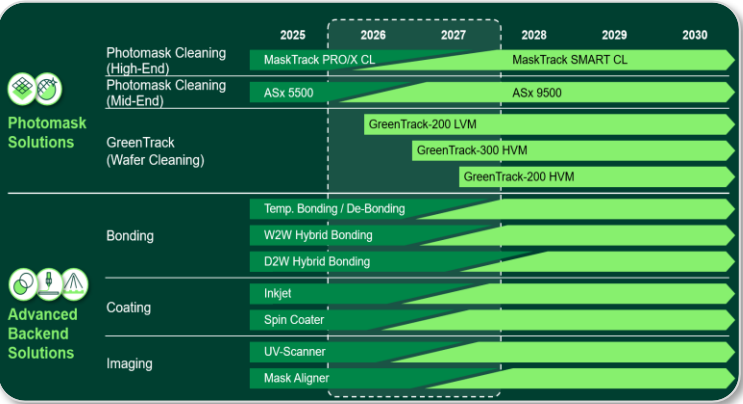
New products with higher margins than the current portfolio due to new equipment design (exception: Hybrid Bonder, where the die-bonding module is sourced externally)

Service:

Overall margin improvement through more strategic installed base management and focused service product portfolio

1) Wafer Cleaning, Hybrid Bonding & Inkjet

Product Innovation: our enabler for long-term success



Portfolio transition in '26 & '27

Portfolio strengthening with multiple introductions of new modular product generations across all equipment families

Margin uplift

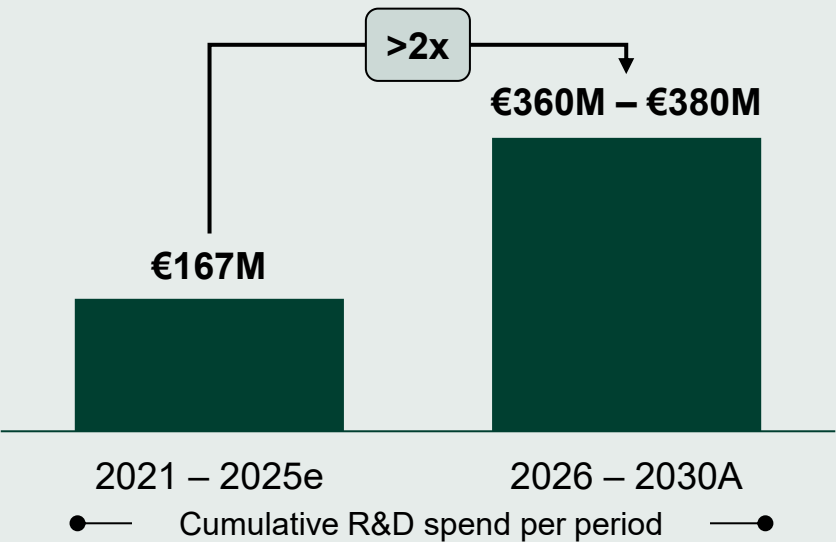
from modularization & standardization from '27/'28

Selective R&D outsourcing

remains a core element of our development strategy

Know-how acquisition

through targeted M&A to gain time to market, is also being pursued strategically (see next slide)

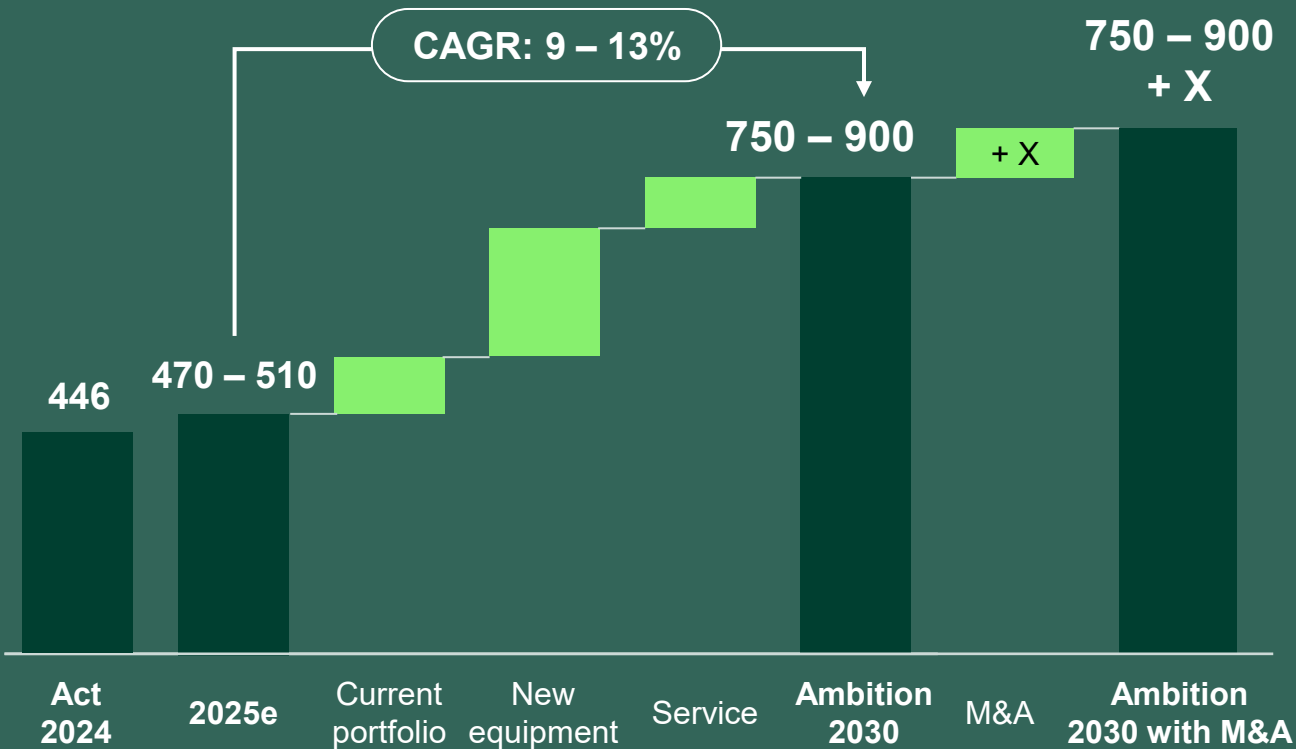


Strong R&D spend

R&D projected spend more than doubling through 2030 – compared to the reference period

Active pursuit of inorganic growth – we have the means and are looking for the right fit

Revenue development (in €M)



Strategically enhancement of existing portfolio



- Acquisition must support existing strategic priorities, not merely broaden the portfolio
- Acquisition should not structurally dilute our margin
- Carve out and integration efforts need to be manageable – culturally, operationally, and organizationally

Acquisition of Know-How to accelerate product development



- In-house development not feasible, or significant time savings achievable through acquisition
- Clear path to monetization must be visible



**Our employees
stand behind our ambitions.
Do you?**

Disclaimer

The following presentations contain forward-looking statements relating to the business, financial performance and earnings of SUSS MicroTec SE and its subsidiaries and associates.

Forward-looking statements are based on current plans, estimates, projections and expectations and are therefore subject to risks and uncertainties, most of which are difficult to estimate and which in general are beyond the control of SUSS MicroTec SE. Consequently, actual developments as well as actual earnings and performance may differ materially from those which explicitly or implicitly assumed in the forward-looking statements.

SUSS MicroTec SE does not intend or accept any obligation to publish updates of these forward-looking statements.