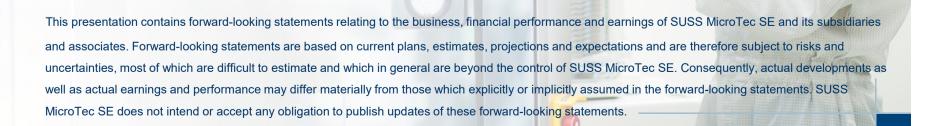


# **SUSS MICROTEC**

# **ANNUAL FIGURES FOR FISCAL YEAR 2019**

**APRIL 2, 2020** 







- + Order entry started behind expectation and increased in late Q3/19 by approx. 45%
- Continuously strong business in Photomask Equipment and Microoptics
- + Opened demo center in the US through cooperation with BRIDG in Florida
- + Project start for the new production site in Taiwan
- + Change in the Management Board: Oliver Albrecht appointed as new CFO
- + Acquisition of PiXDRO jet-coating technology in Dec 19 (closing 31 Mar 20)
- + Market outlook for Scanner and Laser Stepper: shut-down of US production
- + Financial performance below expectations due to low margins and special one-off effects





In € million	FY 2019	FY 2018	% Delta	Q4 2019	Q4 2018	% Delta
Order entry	219.3	191.0	14.8	61.4	65.8	-6,5
Order backlog 31/12	93.2	84.7	10.0	93.2	84.7	10.0
Sales	213.8	203.9	4.9	82.7	71.1	16.3
EBIT	-13.8	10.9		-8.1	4.1	
EBIT margin	-6.5%	5.3%	-11.8 p	-9.8%	5.8%	-15.6 p
EBIT adjusted	0.5	10.9	- 95.4	6.2	4.1	51.2
EBIT margin adjusted	0.2%	5.3%	-5.1 p	7.5%	5.8%	1.7 p
Earnings after tax	-16.3	4.8		-7.6	1.5	
<b>EPS in €</b>	-0.85	0.25		-0.39	0.08	
Free cash flow	-36.9	<b>-</b> 5.0		-8.2	17.7	
Net cash 31/12	-18.0	28.2		-18.0	28.2	
Employees 31/12	937	880	6.5	937	880	6.5

## **SEGMENT OVERVIEW 2019**



Microoptics in Mio €	2019	2018
Order entry	23.6	14.2
Sales	22.6	13.1
EBIT	2.2	0.6
EBIT margin in %	9.7	4.6

Strong growth in order entry, sales, EBIT.

optics

SUSS MicroTec Group

in Mio €

Order entry	219.3
Sales	213.8
EBIT	-13.8
EBIT margin in %	-6.5
EBIT adj.	0.5
EBIT margin adj.	0.2

 in Mio €
 2019
 2018

 Order entry
 106.0
 111.0

 Sales
 117.3
 119.5

 EBIT
 -19.3
 6.3

 EBIT margin in %
 -16.4
 5.3

Lithography

EBIT heavily affected from special effects from closing Corona production site.

Solid order entry, however break-even not reached yet.

Bonder in Mio €	2019	2018
Order entry	24.6	20.1
Sales	26.4	36.9
EBIT	-0.3	4.8
EBIT margin in %	-1.0	13.1

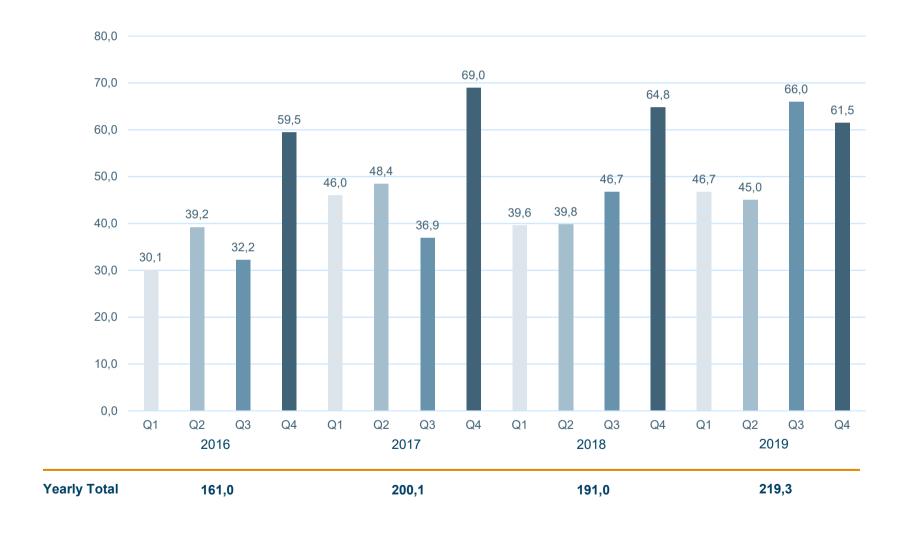
Photomash

Strong growth in order entry, sales, EBIT.

Photomask Equipment			
in Mio €	2019	2018	
Order entry	64.0	45.6	
Sales	46.4	33.8	
EBIT	9.7	4.7	
EBIT margin in %	21.1	14.0	



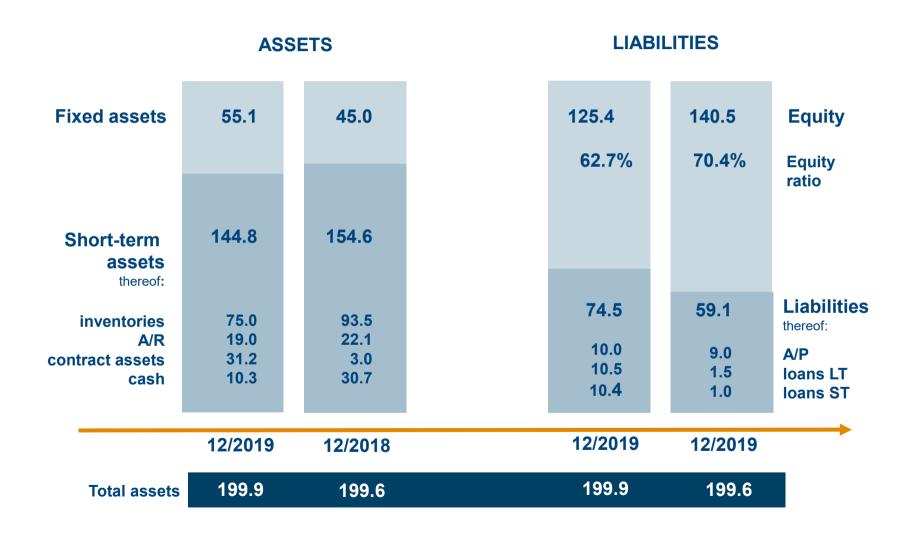
## **ORDER ENTRY: QUARTERLY PERFORMANCE**



### **BALANCE SHEET**



in million Euro



# **BRIDGE FROM GUIDANCE TO FINAL RESULTS**



#### in million Euro

Guidance 2019	Sales	EBIT-margin
27.03.19	200 - 215	6,5 % - 8,0 %
06.11.19	200 - 215	4,0 % - 5,0 %
27.01.20	200 - 215	< 0

Guidance EBIT 2019 (in million €)	9,7	4,51%
Different product mix in Forecast 3 vs. actual figures in Q4	-2,5	
Deviation realised margins vs. forecasted margins + underabsorption	-2,4	
Adjustments of inventory valuation + warranty accruals	-1,8	
Increase pension accruals SMO	-0,8	
Underestimated OPEX	-0,6	
Severance payments	-0,5	
Advisory fees (M&A deal + Refinancing)	-0,3	
FX effect	-0,2	
Total	-9,2	
Adjusted EBIT 2019	0,5	0,2%
Allowance for inventory SMT PS	-13,1	
Write-off assets SMT PS	-1,2	
Total	-14,3	
EBIT 2019	-13,8	-6,5%



## **MEASURES TO IMPROVE PROFITABILITY AND CASH FLOW**

## **Short term actions**

- Change in purchasing policy
  - > Re-negotiation of purchase conditions,
  - More global sourcing
- + Procurement in Asia: start in Taiwan, China to follow
- + Re-structure internal organization for more efficiency
- + Secure stable cash position in the given environment (postpone investments, increase down payments, etc.)

## **Longer term actions**

- + More focus on design to cost
- More standardization of products
- Improve manufacturing system for more efficiency
- + Increase internal transparency and responsibilities



## STRATEGIC DECISION: PRODUCT DISCONTINUATION

- **Discontinuation of product lines (stepper/scanner & laser)**
- Closing of production site by the end of 2020
- Continuation of Sales & Service functions in the US



## Corona (California)



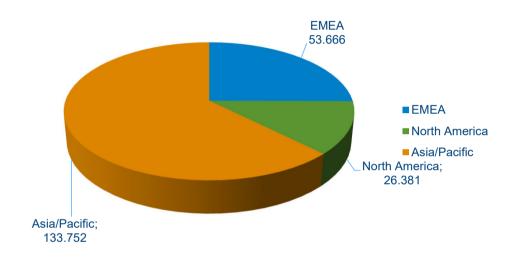
- + Production:
  - Stepper/Scanner
  - Laser Processing
- + Core competencies:
  - Exposure (UV projection)
  - Laser Ablation
- + Production facility ~7,000 m<sup>2</sup>
- + Lay-off of 42 heads (9 heads transferred to SMT Inc.)

Effects		
2019	14,2 Mio €	one-off devaluation
2020	2020 <b>middle one-digit number in Mio €</b>	further write downs and
2020	middle one-digit mamber in wio e	closure costs

## **SALES 2019 PER REGION**



## Distribution of sales per region in %



- + Asia/Pacific has become the dominant region
- + Start production of Coaters out of Taiwan in 2020
- + First manufacturing and procurement, application and demo center to follow

### MARKET OUTLOOK





- Market outlook is very positive but impacted by COVID-19 uncertainties
- + Unclear how the whole economy will develop throughout the year

#### But:



- + Right now it has become visible to everybody: we need to invest in broadband communication systems
- Significant increase in demand from telecom market
- + Emerging technologies like 5G, IoT, high-performance computing, augmented reality, artificial intelligence, autonomous driving etc. will drive future demand
- + Customers are still pushing for shorter delivery times







## **GUIDANCE 2020**





- + Q1 2020 + Q2 2020: Order entry of € 100 million to € 110 million
- + FY 2020 \*): Sales of € 230 million to € 240 million

EBIT-margin: 2.5% to 3.5% (including one-off effects from closing Corona)

EBIT-margin (adjusted): 4.5% to 5.5% (excluding one-off effects)